

Dear Business Partners,

Although we temporarily introduced short-time work, the consideration for a structured restart continues.

Therefore, we would like to know your plans regarding drivers and Daimler production material.

In order to **confirm your operation ability** for an upcoming restart we would like you to consider the following questions (abstract):

- Would you be ready for a restart as currently stated on the Supplier Portal? (planned restarts may differ by plant, excluding plants which are already open, e.g. Germersheim)
- Have you considered sufficient capacities available, in order to deliver on time for the restart of production? (together with runtime between loading date and delivery date)
- Do your absentee rates due to illnesses comply with the maintenance of the Supply Chain?
- Does your staff finish short-time work on time?
- Are your drivers equipped with sufficient protective gear? Our plants will request gloves and surgical masks (some plants might support on site).
- Have you been able to deliver originally stocked material after double-checking with the receiving plant?
- Do you have inaccessible shippers that are located in quarantine zones?
- Have you been able to establish hygiene measures for production material that has been in critical regions?

You are welcome to consider further questions as stated above...

For “direct deliveries” (FTL) please share your confirmation to the person in charge of the corresponding plant. Regional freight forwarders contact their responsible area manager.

All changes to the current restart plan will be published on our Supplier Portal:

<https://supplier-portal.daimler.com/docs/DOC-1934>

Stay healthy and thank you for all your efforts.

Best Regards,

Daimler AG, April 2020

Transportation Planning